



## ***Results Presentation | Q2 2023***

*August 30<sup>th</sup>, 2023*

# Disclaimer

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This presentation and the investor conference call in which this presentation is used might contain forward looking statements, which are based on our current expectations and projections about future events. All statements other than statements of historical facts in this presentation including, without limitation, statements regarding our future financial position, risks and uncertainties related to our business, strategy, capital expenditures, projected costs and our plans and objectives for future operations, may be deemed to be forward-looking statements.

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The presentation also contains certain non-GAAP financial information. The Group's management believes these measures provide valuable additional information in understanding the performance of the Group or the Group's businesses because they provide measures used by the Group to assess performance. Although these measures are important in the management of the business, they should not be viewed in isolation or as replacements for but rather as complementary to, comparable GAAP measures.

## Today's presenters

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**Austin Lally**  
**Chief Executive Officer**



**Colin Smith**  
**Chief Financial Officer**

# Agenda

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- **Key developments**
- **Financial review**
- **Q&A**

# Performance highlights

## Highlights

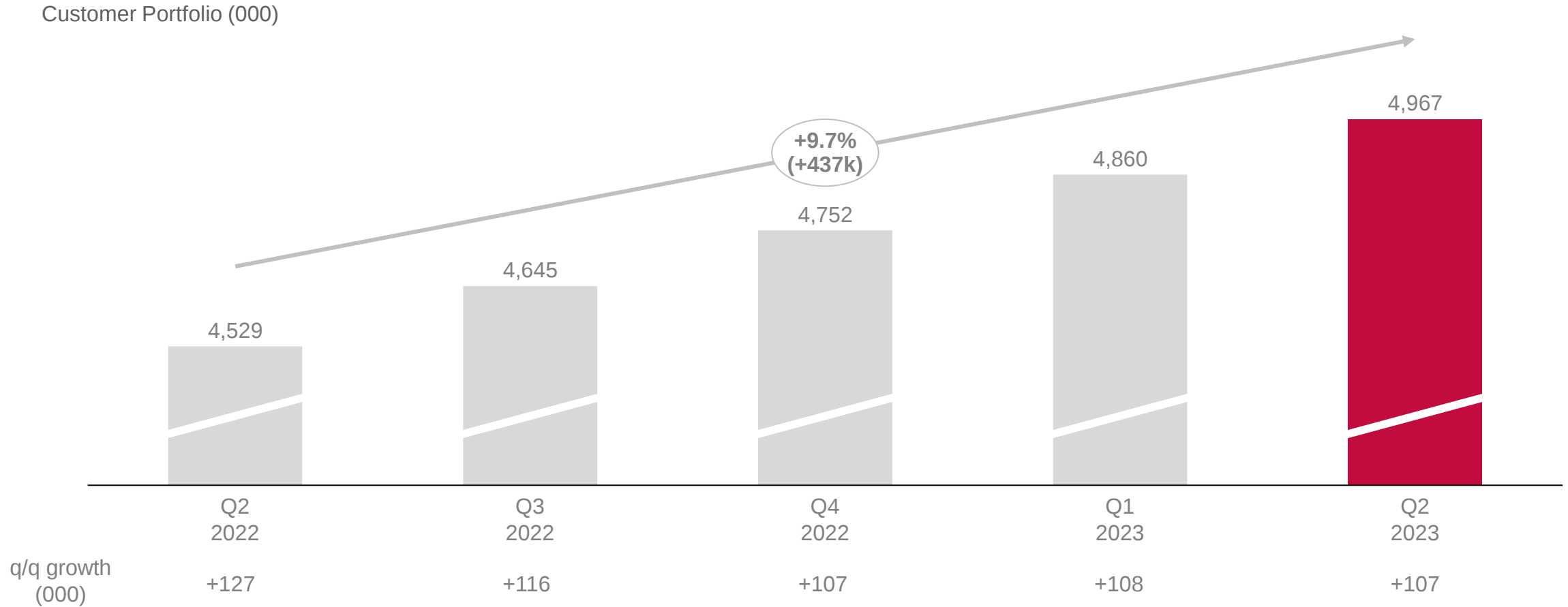
- Strong operating and financial performance in Q2 2023
- Group Revenue +10% to €766m
- Group EBITDA +21% to €323m, EBITDA margin 42%
- Portfolio Services EBITDA +11% to €465m
- Customer Portfolio +10% (to 4,967k) driven by new installations of 201k and attrition of 7.5% in the quarter
- In April we redeemed our €200m FRN due 2025 with RCF drawings
  - All debt now matures in 2026 or beyond, and is 70% fixed
- In May 2023, S&P and Moody's upgraded Verisure from B2/B to B1/B+, with stable outlook

## Key operating & financial metrics

|                           |       | Q2 22 | Q2 23 | Var. | Var.<br>@ constant currency |
|---------------------------|-------|-------|-------|------|-----------------------------|
| Group Revenue             | (€m)  | 698   | 766   | +10% | +11%                        |
| Group EBITDA              | (€m)  | 267   | 323   | +21% | +23%                        |
| Portfolio Services EBITDA | (€m)  | 420   | 465   | +11% | +13%                        |
| New Installations         | (000) | 206   | 201   | -2%  |                             |
| Customer Portfolio        | (000) | 4,529 | 4,967 | +10% |                             |

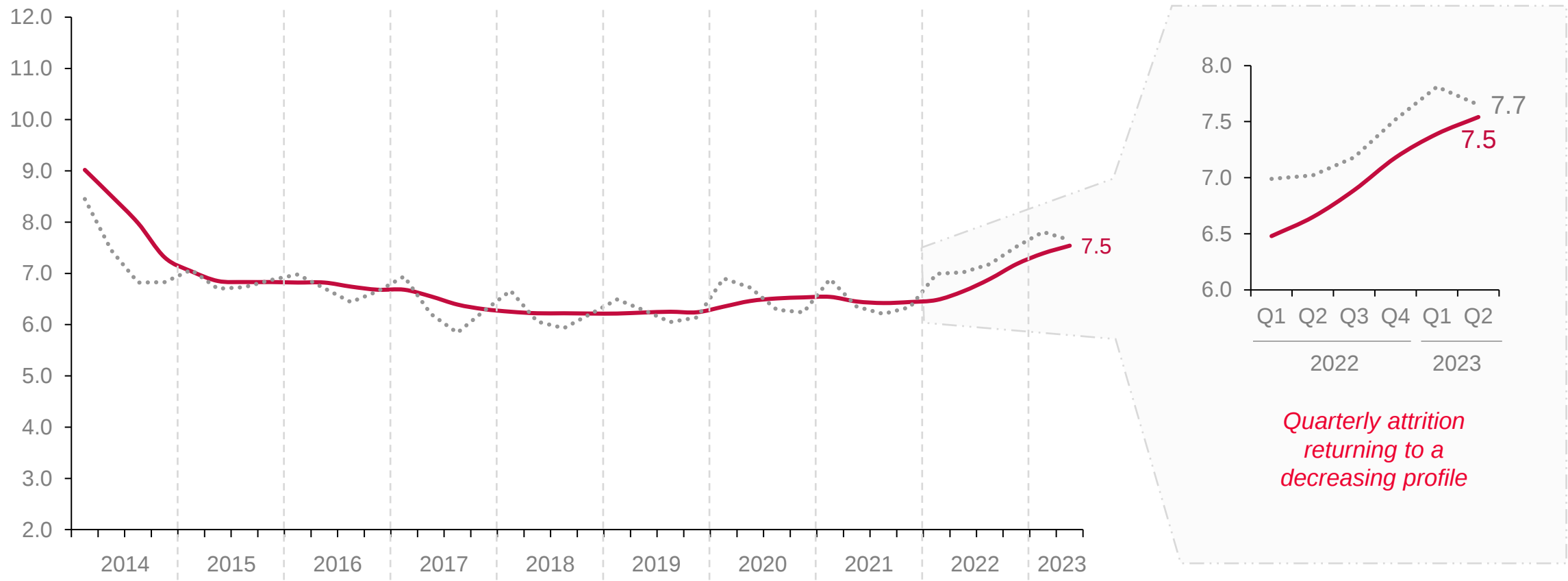
# Strong customer portfolio growth

Highly consistent customer growth, +437k vs. prior year

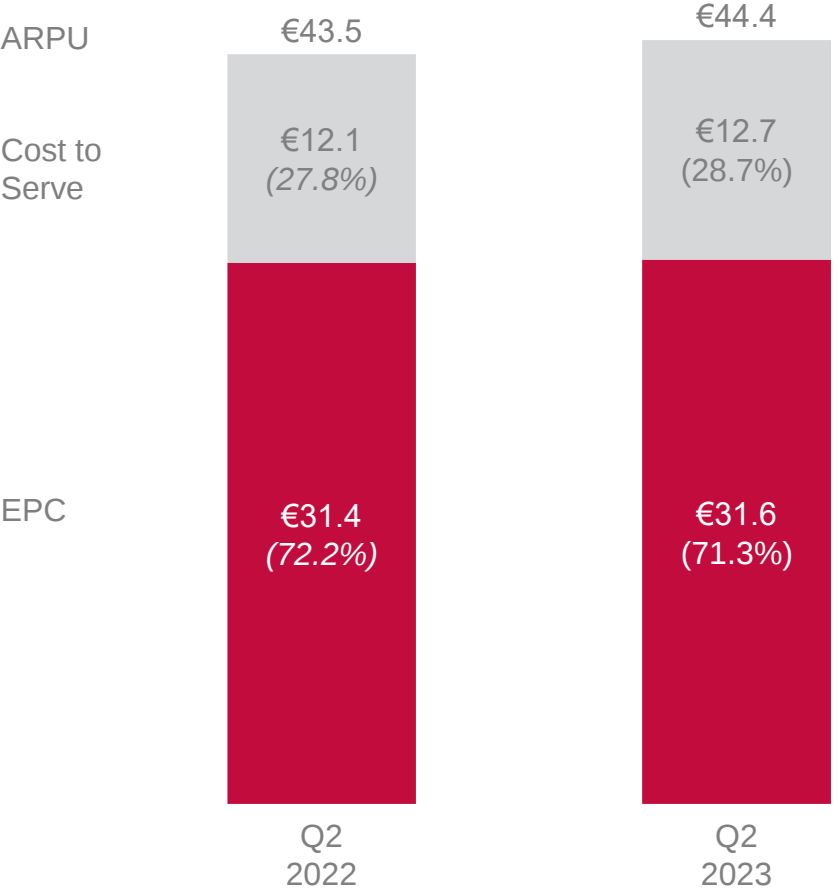


# Sustained low attrition, modest uptick in 2022 now normalising

Attrition Rate (%)



# Excellent customer unit economics



|      | Q2 2023 | Var.  |                                    |
|------|---------|-------|------------------------------------|
|      |         |       | <b>Var.</b><br>@ constant currency |
| ARPU | €44.4   | +1.9% | <b>+3.8%</b>                       |
| EPC  | €31.6   | +0.6% | <b>+2.3%</b>                       |

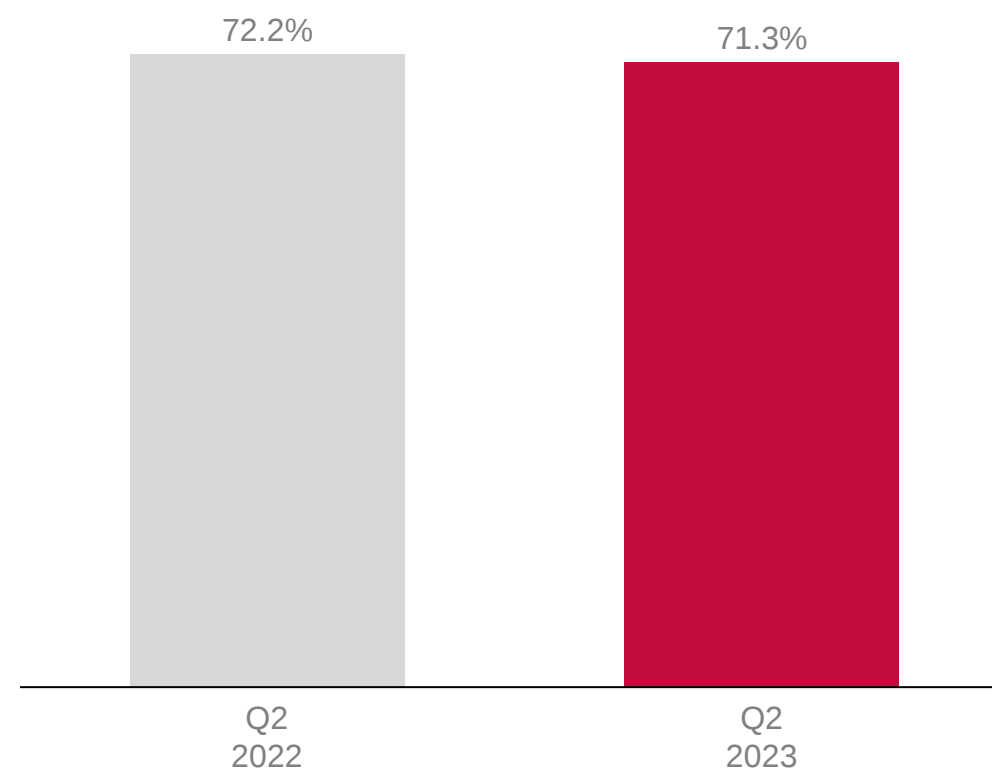
# Key financial headlines

## Strong financial metrics

| (€m)                                | Q2 22 | Q2 23 | Var. | Var.<br>@ constant<br>currency |
|-------------------------------------|-------|-------|------|--------------------------------|
| Group Revenue                       | 698   | 766   | +10% | +11%                           |
| Group EBITDA                        | 267   | 323   | +21% | +23%                           |
| Portfolio Services EBITDA           | 420   | 465   | +11% | +13%                           |
| CF from Operating Activities        | 216   | 334   | +55% |                                |
| Total Capex                         | 213   | 220   | +3%  |                                |
| Net Debt <sup>(1)</sup>             | 7,287 | 7,400 | +2%  |                                |
| Cash & Unutilized Credit Facilities | 371   | 491   | +32% |                                |

## Sustained high profitability

Portfolio Services EBITDA Margin (%)



Notes: <sup>(1)</sup> Net Debt as per our Senior Facilities Agreement dated 25 January 2021

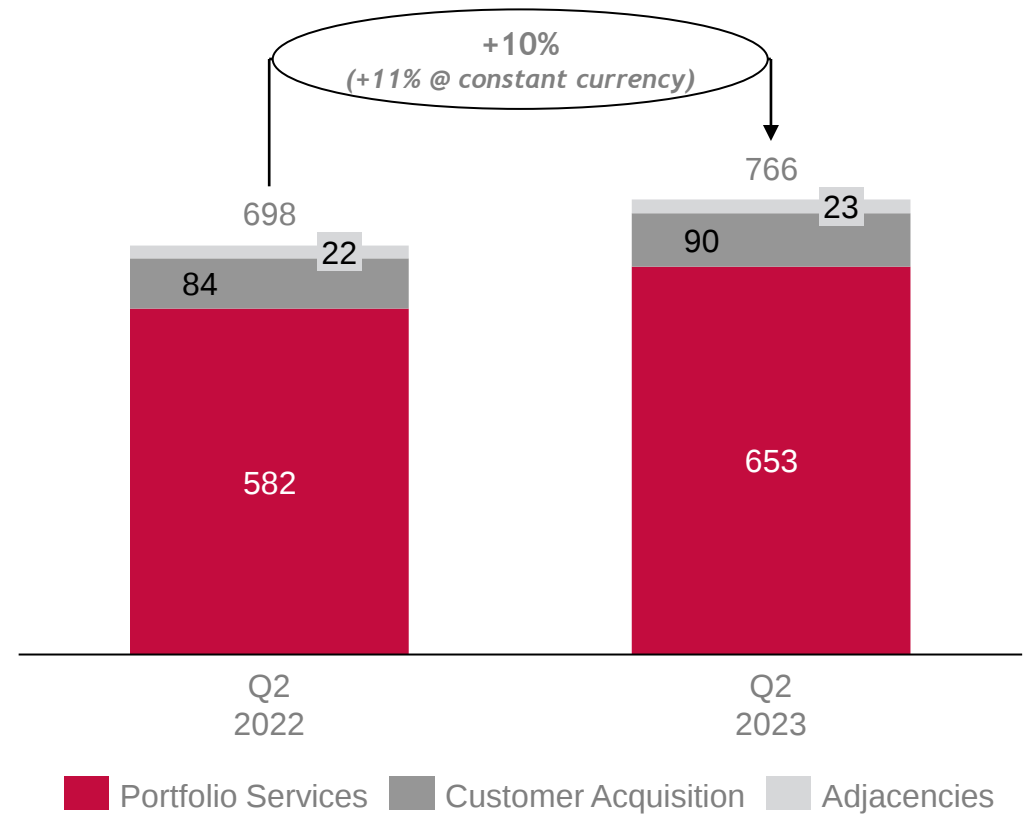
# Income statement

## Income statement - Q2 2023

| (€m)                     | Reported<br>excl. SDIs <sup>(1)</sup> | SDIs <sup>(1)</sup> | Reported   |
|--------------------------|---------------------------------------|---------------------|------------|
| Group Revenue            | 766                                   | -                   | 766        |
| Net Operating Expenses   | (435)                                 | (7)                 | (442)      |
| <b>Group EBITDA</b>      | <b>331</b>                            | <b>(7)</b>          | <b>323</b> |
| D&A                      | (132)                                 | (13)                | (146)      |
| Retirement of Assets     | (29)                                  | -                   | (29)       |
| <b>Operating Profit</b>  | <b>169</b>                            | <b>(21)</b>         | <b>148</b> |
| Net Interest Expense     | (112)                                 | (1)                 | (113)      |
| Other Financial Items    | (4)                                   | 22                  | 18         |
| <b>Profit Before Tax</b> | <b>53</b>                             | <b>1</b>            | <b>54</b>  |
| Income Tax               |                                       |                     | (19)       |
| <b>Net Income</b>        |                                       |                     | <b>34</b>  |

## Strong revenue growth

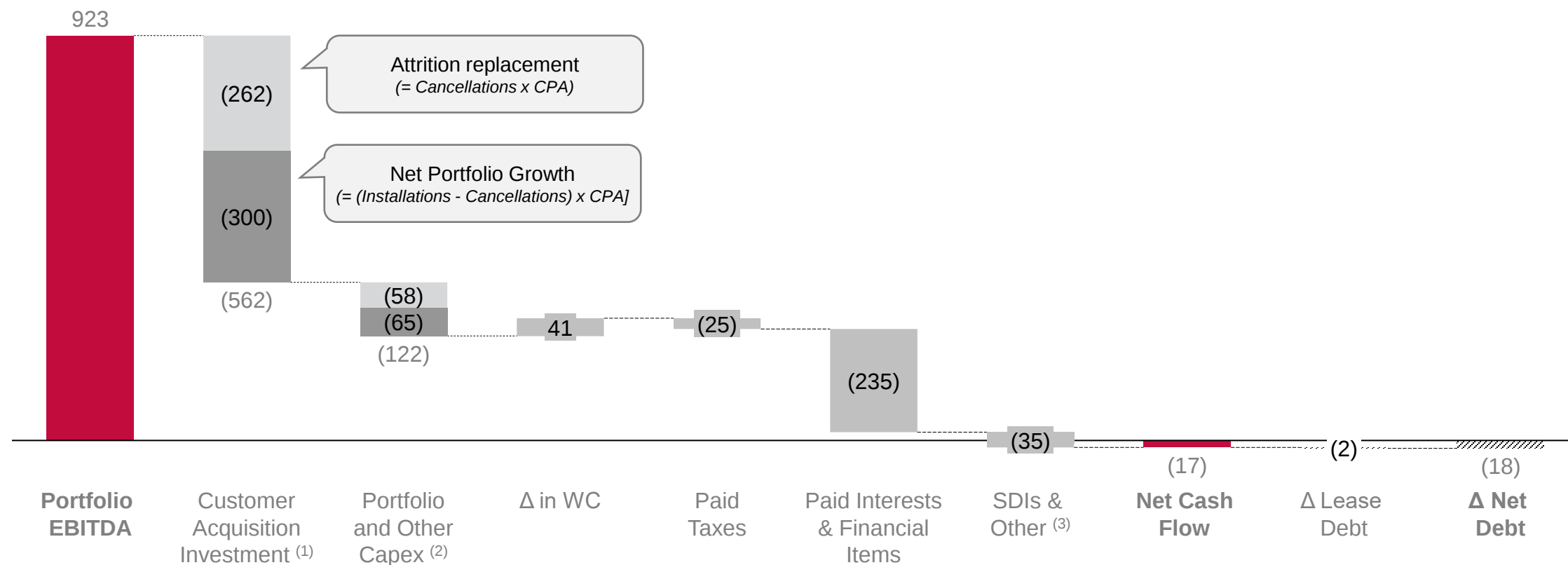
Group Revenue (€m)



Notes: <sup>(1)</sup> Separately Disclosed Items

# Cash flow generation and change in net debt

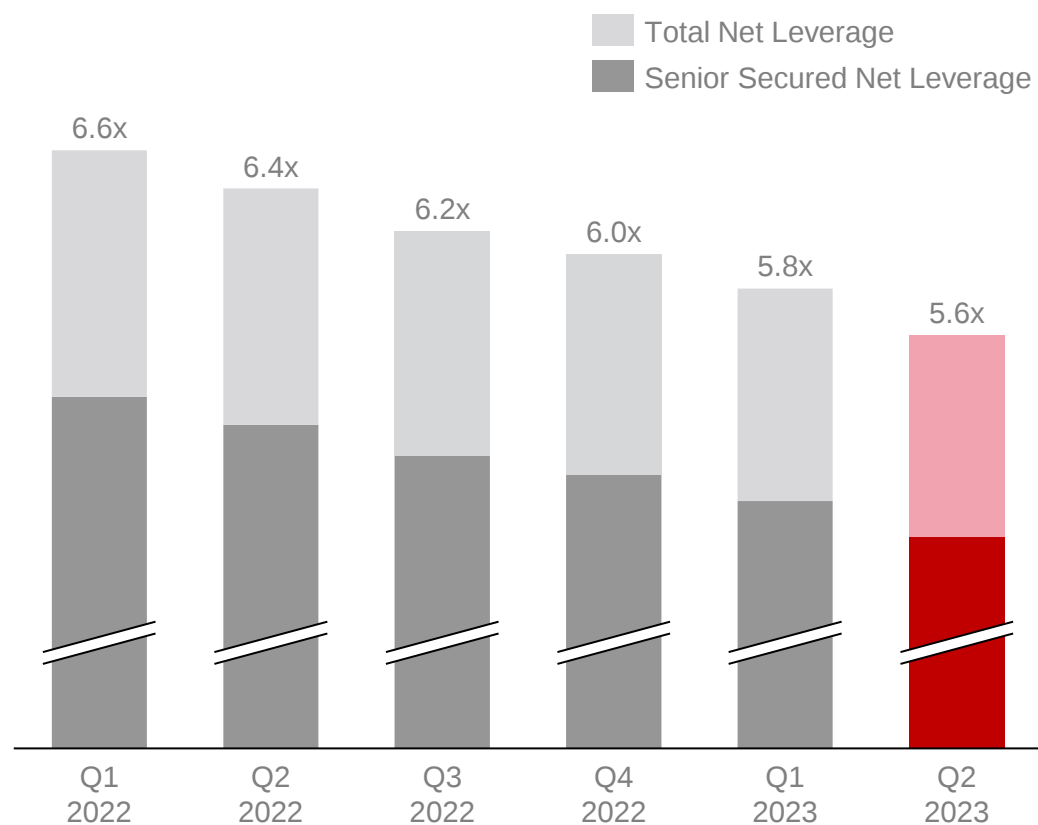
H1 2023 Cash Flow Generation and Change in Net Debt, €m



Notes: <sup>(1)</sup> Customer Acquisition Investment = Customer Acquisition EBITDA + Customer Acquisition Capex; <sup>(2)</sup> Portfolio capex (€58m) relates to new equipment for existing customers and Other Capex (€65m) includes capex related to R&D, IT and premises; <sup>(3)</sup> Includes SDIs, adjacencies and IFRS adjustments

# Leverage overview

## Continued deleveraging trajectory



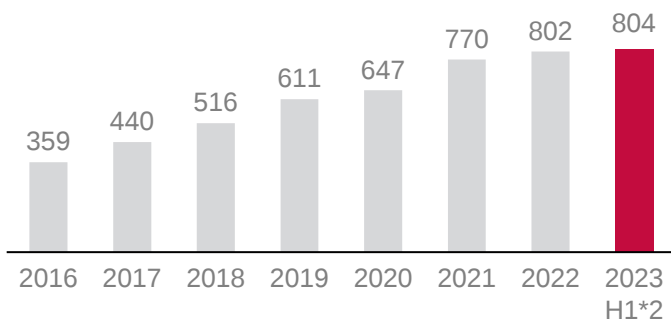
## 2022-23 net leverage

|                                 | 2022  |       |       |       | 2023  |       |
|---------------------------------|-------|-------|-------|-------|-------|-------|
|                                 | Q1    | Q2    | Q3    | Q4    | Q1    | Q2    |
| Net Debt (€m)                   | 7,216 | 7,287 | 7,345 | 7,383 | 7,423 | 7,400 |
| Adjusted EBITDA L2QA (€m)       | 1,090 | 1,140 | 1,192 | 1,224 | 1,270 | 1,327 |
| Senior Secured Net Leverage (x) | 5.2x  | 5.1x  | 4.9x  | 4.8x  | 4.6x  | 4.4x  |
| Total Net Leverage (x)          | 6.6x  | 6.4x  | 6.2x  | 6.0x  | 5.8x  | 5.6x  |

# Resilient high-quality growth model, built on “the power of and”...

## Strong Customer Intake

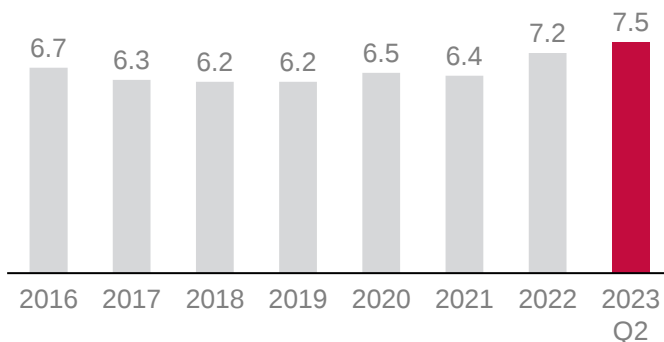
New Installations (000)



+

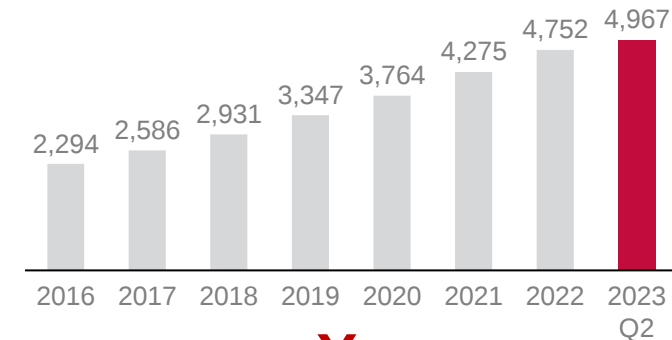
## Sustained Low Attrition

(%, LTM)



## Strong Portfolio Growth

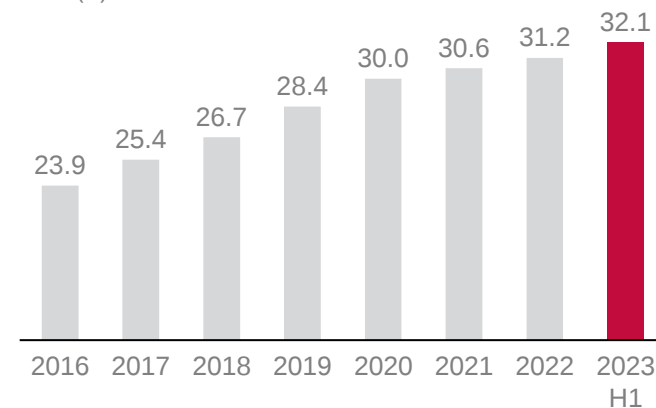
Total Customer Portfolio (000)



X

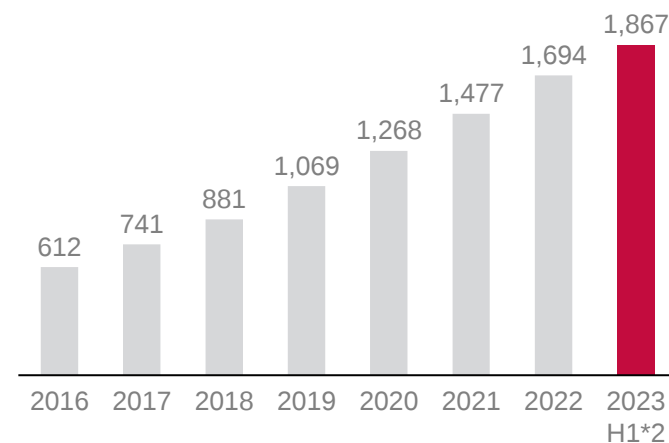
## Improving Unit Economics

EPC (€)



## Quality Portfolio EBITDA Growth

(€m)



Note: Absolute numbers in constant currency, where applicable





# Thank you